

Audit Committee

A minimum of 4 to a maximum of 6 external members of the Board; at least one of the members must have a financial or accounting background; and all members must have the ability to read and understand the financial statements

1. Mr. Robert Sampson
2. Mr. Michael Claener
3. Mr. Terry Kelly
4. Mr. Kirk MacRae
5. Mr. Keith Maher
6. Mr. Steve Wadden

Audit Sub-Committee

Advisory Committee on Climate Change

May consist of four (4) to six (6) members. Committee may include: a) Members of the 1e Board of Governors; b) Member(s) of Indigenous communities; c) Member(s) of environmental organizations and industry with knowledge of environmental and climate change issues; d) Members with research/academic experience and knowledge in climate change; e) President and Vice-Chancellor; and f) Member of CBU faculty.

1. Ms. Amy Campbell, CBU Facilities Management
2. Ms. Melissa Dean, CBU Faculty
3. Ms. Tara Milburn, CBU Board Member
4. Mr. Jim Mustard, CBU Board Member
5. Ms. Laurianne Sylvester, CBU Dean of Unama'ki College

I. Mandate

To advise the Audit Committee of the Board of Governors on environmental and climate change risk, policy and planning, and clean economic growth for CBU.

II. Composition

- i) The Committee may consist of four (4) to six (6) members. Membership of the Committee may include:
 - a) Members of the Board of Governors;
 - b) Member(s) of Indigenous communities;
 - c) Member(s) of environmental organizations and industry with knowledge of environmental and climate change issues;
 - d) Members with research/academic experience and knowledge in climate change;
 - e) President and Vice-Chancellor; and
 - f) Member of CBU faculty.
- ii) The Committee shall be chaired by one of the members of the board named to the committee, as chosen by the Committee.

III. Functions

The Committee shall:

- i. Review and report on environmental and climate change policy directions pursued by municipal, provincial and federal government, including a review of current and proposed policies, legislation and/or regulations, and assess risks and opportunities for CBU arising therefrom;
- ii. Review and report on opportunities for partnership with government and other organizations in the areas of environment and climate change;
- iii. Seek consultation and information from CBU staff relating to climate change planning, CBU's energy needs and sources, and CBU initiatives and operations that impact the environment and climate change;
- iv. Recommend to the Board institutional policies, plans and strategies relating to climate change and sustainability, including strategies to reduce emissions and/or create a net-zero emission status, to ensure CBU meets its current and future energy needs.

IV. General Provisions

- i. The Committee shall meet no fewer than three (3) times per year, at a time and place designated by the Chair.
- ii. The Committee shall maintain and subsequently approve minutes of Committee meetings.

iii. The Committee shall report to the Audit Committee on a regular basis, and within a reasonable time following a Committee meeting.

Audit Sub-Committee

Advisory Committee on Data Protection, Privacy and Artificial Intelligence

May consist of four (4) to six (6) members. Committee may include: a) Members of the 1e Board of Governors; b) Member(s) of Indigenous communities; c) Member(s) of environmental organizations and industry with knowledge of environmental and climate change issues; d) Members with research/academic experience and knowledge in climate change; e) President and Vice-Chancellor; and f) Member of CBU faculty.

1. Mr. John Nadeau, Dean Shannon School of Business
2. Ms. Corrine McIsaac, CBU Faculty
3. Dr. Jamileh Yousefi, CBU Faculty
4. Mr. Keith Maher, CBU Board Member
5. TBD, CBU Chief Information Officer

I. Mandate

To advise the Audit Committee of the Board of Governors on risk, policy and operational issues related to protection of confidential and personal information, data integrity and protection, information technology, and cybersecurity.

II. Composition

The Committee may consist of four (4) to six (6) members. Membership of the Committee may include:

- a) Members of the Board Governors;
- b) Member(s) with education, training and experience in the fields of privacy, data security and protection, cybersecurity, information technology, and/or artificial intelligence and emerging technologies;
- c) Member research/academic experience and knowledge in privacy, data security and cyber security, information technology, and/or artificial intelligence and emerging technologies;
- d) President and Vice-Chancellor; and
- e) Member of CBU faculty.

The Committee shall be chaired by one of the members of the Board named to the Committee, as chosen by the Committee.

III. Functions

The committee shall:

- i. Review and report on provincial, federal and international obligations and best practices related to privacy, data security and protection, cybersecurity, information technology, and artificial intelligence and emerging technologies;
- ii. Seek consultation and information from CBU staff and external experts, as necessary, relating to institutional data and information management practices, systems and controls and assess and report on internal and external risks;
- iii. Recommend institutional policies and plans related to:
 - a. data quality and data governance,
 - b. privacy and protection of information,
 - c. data security and information technology system controls,
 - d. disaster and recovery planning,
 - e. cybersecurity threat intelligence,
 - f. use of artificial intelligence, and
 - g. financial, reputational, and compliance risks;
- iv. To help ensure CBU is meeting or exceeding its obligations and engaging in best practices; and
- v. Identify risks posed by advances in technology such as artificial intelligence or automated/algorithmic decisions.

IV. General Provisions

- i. The Committee shall meet no fewer than three (3) times per year, at a time and place designated by the Chair.
- ii. The Committee shall maintain and subsequently approve minutes of Committee meetings.
- iii. The Committee shall report to the Audit Committee on a regular basis, and within a reasonable time following a Committee meeting.